



Understanding the Maternal and Neonatal Safety Improvement Programme in your area (Patient Safety Collaborative perspective)

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What is the national aim?

To improve the safety and outcomes of maternal and neonatal care by reducing unwarranted variation and provide a high quality healthcare experience for all women, babies and families across England

What is the ambition of the collaborative?

By 2020 each trust and local maternity system should have:

- significant capability (and capacity) for improvement
- detailed knowledge of local cultural issues
- developed a local improvement plan
- made significant improvement to local service quality and safety
- data to share with their board, staff and commissioners that reflect these improvements

...to create the conditions for a safety culture and a national maternal and neonatal learning system

Aim

Primary Drivers

Secondary Drivers

To improve the safety and outcomes of maternal and neonatal care by reducing unwarranted variation and provide a high quality healthcare experience for all women, babies and families across maternity and neonatal care settings in England

Reduce the rate of stillbirths, neonatal death and brain injuries occurring during or soon after birth by 20% by 2020

Improve the proportion of smoke free pregnancies

Improve the optimisation and stabilisation of the very preterm infant

Improve the detection and management of diabetes in pregnancy

Improve the detection and management of neonatal hypoglycaemia

Improve the early recognition and management of deterioration during labour & early post partum period

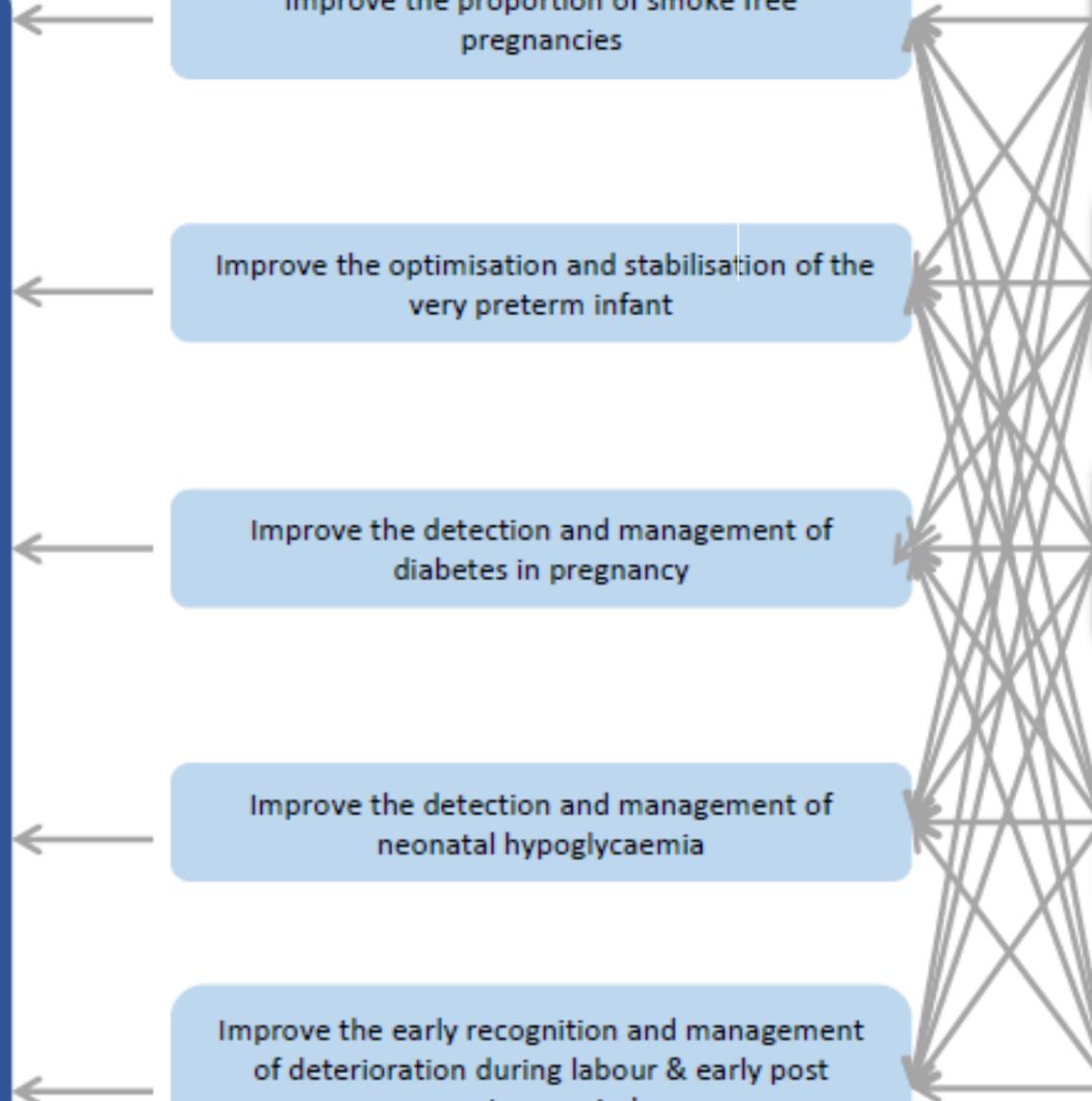
Creating the conditions for a culture of safety and continuous improvement

Develop safe and highly reliable systems, processes and pathways of care

Improve the experience of mothers, families and staff

Learn from excellence and harm

Improving the quality and safety of care through Clinical Excellence



Smoke Free Pregnancy as an example



How are the waves structured?

Wave 1

April 2017 – March 2018

- 44 Trusts to form first national learning set
- Supported at national level to enable local delivery
- Wave 1 organisations provide improvement leadership within local learning systems (LLS) with Wave 2 and 3

Wave 2

April 2018 – March 2019

- Further 43 Trusts across England to form second national learning set
- Supported at national and local level
- Wave 1 and 2 organisations to provide improvement leadership within LLS with wave 3

Wave 3

April 2019 – March 2020

- Remaining 46 Trusts to form third national learning set
- Supported at national and local level
- LLSs continue to mature and:
 - sustain improvements
 - build QI capability
 - explore new priorities

How are the meetings structured?

National Learning Event

- Annual progress and learning shared from active wave organisations – scale up

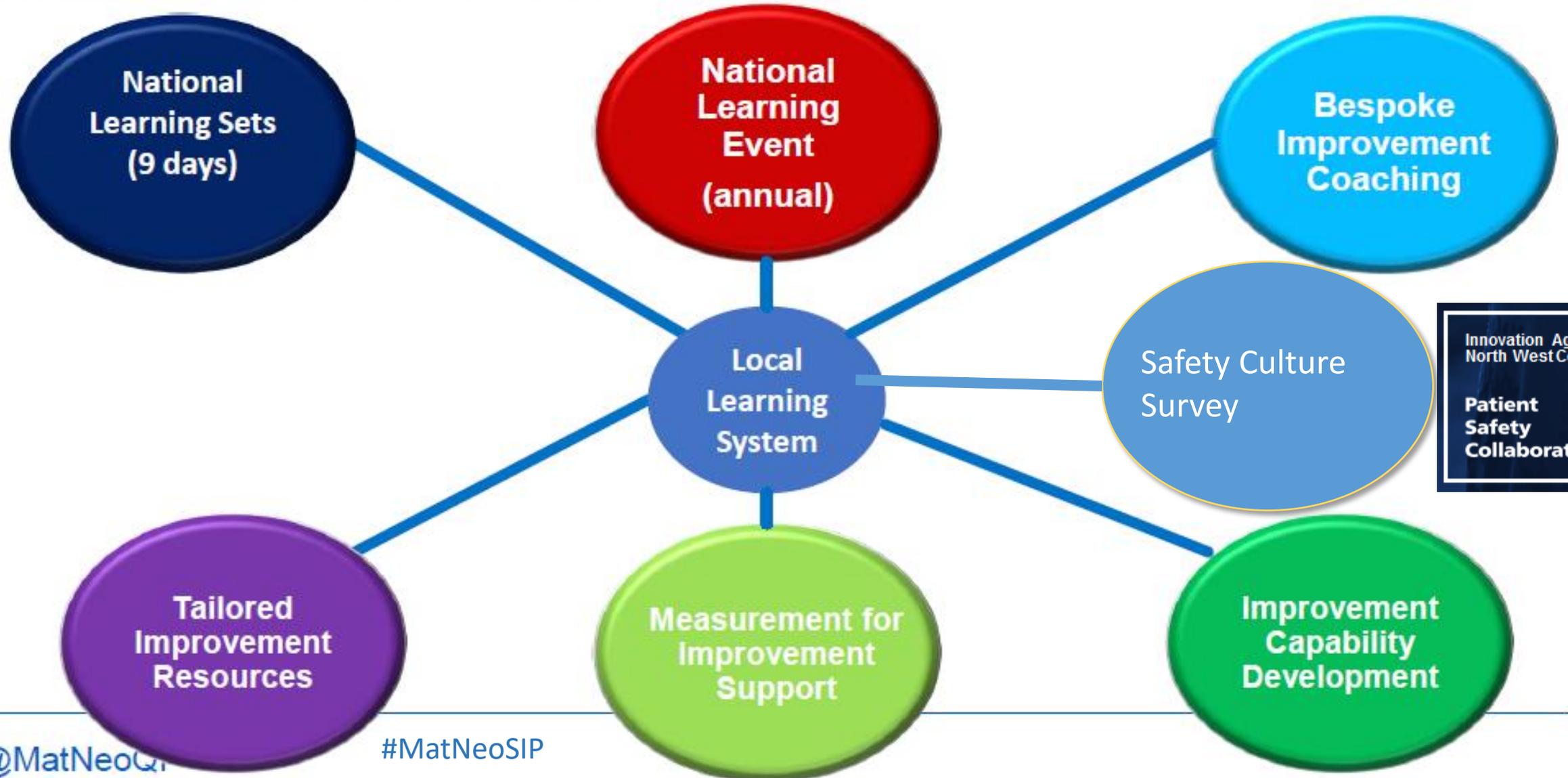
National Learning Set

- Three x 3-day training and support meetings for Trust based local improvement leads
- Engagement with board level safety champions (executive sponsors)
- Tailored unit level support by central programme team

Local Learning Systems

- Quarterly meetings
- Facilitated by the Patient Safety Collaboratives
- Supported by all stakeholders
- Bring together all organisations and professional groups including commissioners and parents/families

What support will trusts in the national learning set receive?



Innovation Agency:
North West Coast
**Patient
Safety
Collaborative**

Activity of an individual unit

Diagnostic Phase

- Establish service baseline (data)
- Map care pathway
- Identify good practice
- Undertake culture surveys
- Determine local priorities and areas for improvement
- Choose 1+ primary drivers from national driver diagram
- Identify project teams and engage leaders
- Develop local improvement plan



Testing Phase

- Develop the aim of each project
- Set up and engage project team
- Use the national change package to test ideas within team
- Commence PDSA cycles
- Collect measures and continue to test
- Communicate learning



Refine and Scale-up Phase

- Continue PDSA cycles
- Share learning with team, other waves and learning system
- Continue to monitor changes
- Communicate success
- Scale-up and sustain improvement

Packages and Measures



Driver diagram and change package
 Improve the detection and management of diabetes in pregnancy
 Evidenced by an increase in the proportion of mothers with pre-pregnancy diabetes having HbA1c to event below at booking

National maternal and neonatal health safety collaborative

A driver diagram is used to conceptualise an issue and to determine its system components which will then create a pathway to achieve the goal.

Primary Drivers are system components which will contribute to meeting the primary outcome.

Secondary drivers are elements of the associated primary driver. They contain change concepts that can be used to create projects that will affect the primary driver.

Identify, detail and other suggested additional measures are also in this document.

To view a section, click on the appropriate colour on the driver diagram.

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Driver diagram and change package
 Improve the early recognition and management of deterioration of either mother or baby during or soon after birth
 Evidenced by a reduction in (i) the proportion of babies admitted to neonatal unit with respiratory support, (ii) the proportion of women with a postpartum haemorrhage equal or greater than 1000ml and (iii) the proportion of babies with brain injury

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Driver diagram and change package
 Improve the optimisation and stabilisation of the very preterm infant
 Evidenced by (i) a reduction in the proportion of babies admitted to neonatal units with hypothermia (temperature <36.5°C) (ii) Proportion of babies delivered in appropriate care setting for gestation

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Model for Improvement

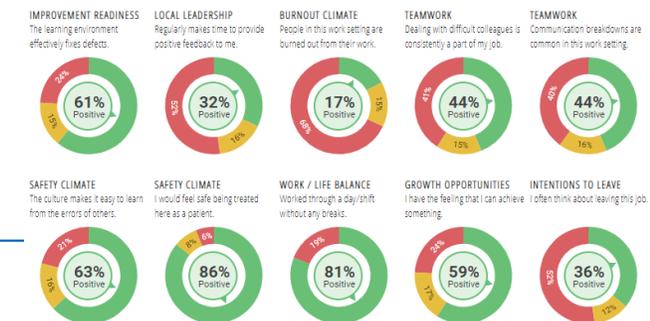


PDSA-cycle

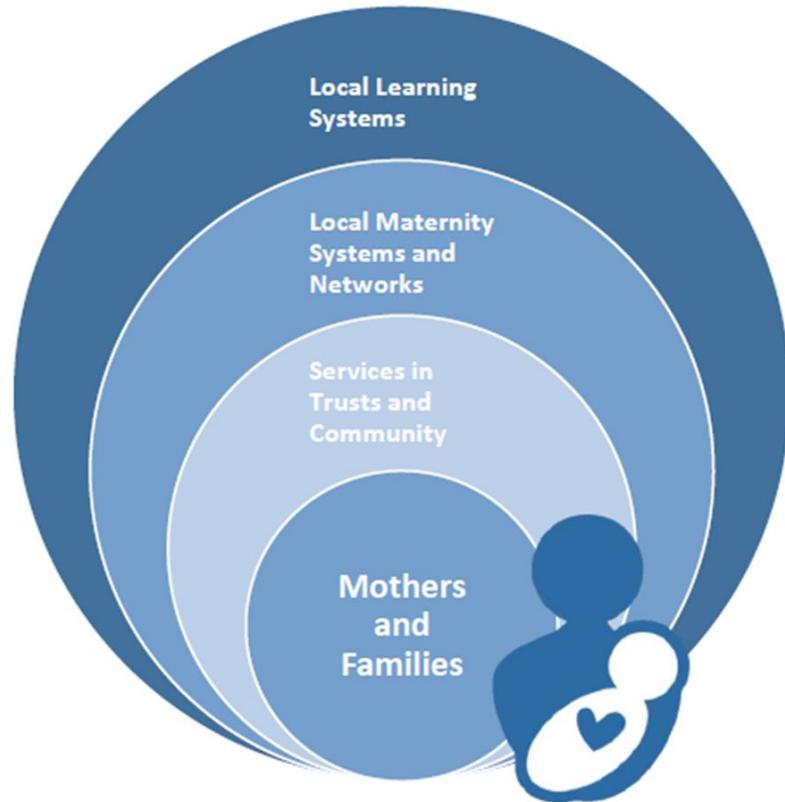


Culture Survey and debriefing

Key Drivers of Culture & Engagement (Green is good)



Local Learning System brings us all together



What should a local learning system provide?

There are 19 Local Learning Systems developing across England:

- A forum for quality improvement to be shared and to thrive
- An opportunity for all stakeholders to work collaboratively
- An opportunity to build local improvement capability
- New insights and learning from excellence
- Support for Local Maternity Systems
- Opportunities for system level improvement / scale-up within each learning system



What Next for MatNeoSIP ?

- Commitment in National Patient Safety Strategy to continue until 2025
 - 50% ambition by 2025
- Phase 2 in design stage
- National team led by Aiden Fowler (National Patient Safety Team)
- AHSN led Patient Safety Collaboratives will continue to support improvement programmes
- MatNeoSIP Developing Improvement capability and Clinical Leadership locally and nationally
- Local Learning Systems to continue
- Each LLS will have at least 1 system-level improvement project where multiple trusts are working collaboratively to improve in one of the Big 5

Where to go for help

- Your local Patient Safety Collaborative
- National Patient Safety Team

<https://improvement.nhs.uk/resources/maternal-and-neonatal-safety-collaborative/>

- In Wales talk to 1000 Lives
- In Scotland talk to Health Improvement Scotland
- Get involved in your Local Learning system!



Thank you & questions

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- Titter:
 - @MT_marshlands
 - @MatNeoSIP
 - #MatNeoQI (old twitter tag)
 - #MatNeoSIP (new twitter tag)